Delivering Future Streets and Public Realm Transportation and Public Realm Projects Programme April 2016

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Introduction

This document provides a schedule of current and future projects, in order to provide an overview of the project programme and to assist in the coordination and implementation of projects. This overview includes those projects that have recently been completed, those currently being implemented and those that are yet to commence. Those that are yet to commence have been approved in principle by the Planning and Transportation Committee and Court of Common Council, and are envisaged will be delivered (subject to funding) over the next few years. All current projects have been assessed against corporate need, requirement under legal agreement and restrictions due to external funding criteria as previously agreed by Members.

The Transportation and Public Realm Project Programme relates primarily to projects that are delivered through one or more of the following:

- The implementation of Environmental Enhancement Area Strategies and Thematic Programmes
- Community Infrastructure Levy (CIL), Section 106 and Section 278 Agreements related to development applications
- Specific undertakings from City businesses and developers to facilitate the improvement of the immediate area around their building
- TfL (Transport for London) funded Environmental Enhancement and City Transportation Projects.

There are in addition a small number of street infrastructure projects, such as street lighting and toilet provision that arise from time to time.

In order to manage the programme of projects, the City uses a co-ordinating software package, Project Vision. This software is compatible with the Prince 2 project management methodology used by the Department of the Built Environment, for the effective management of its projects. Project Vision is

aligned with the City's project governance procedures, and projects are monitored on that basis.

The progress of projects through the corporate system is determined through their approval at defined 'Gateways'. These are:

Gateway 0: Projects that are included in approved Environmental Enhancement Area Strategies, or are related to developments coming forward through the Town Planning process and have likely TfL or Planning or Highway agreement funding associated with them.

Gateway 1: Approval by the Chief Officers Corporate Project Board and Corporate Priorities Board (where applicable)

Gateway 2: Approval by the Projects Sub-Committee as a valid project for outline options appraisal.

Gateway 3: Approval of key option(s) from outline options appraisal.

Gateway 4: Approval for chosen final option to be designed in detail.

Gateway 5: Approval of final budget and implementation of the project.

Gateway 6: Progress and update reports.

Gateway 7: Outcome reports on completion of the project.

In order to oversee greater co-ordination of the funding and implementation of projects, this document seeks to bring together the programme of projects currently approved and co-ordinated through Project Vision with those planned,

and to set out the full programme of potential project work. For ease of analysis projects are grouped into the following categories:

Gateway 5-7: Projects approved for implementation (some of which have been substantially completed), but not including completed projects.

Gateway 3-4: Approved projects at various stages of options appraisal, but not yet approved for implementation.

Gateway 1-2: Projects that are being brought forward, for approval as valid projects seeking approval to evaluate options.

Gateway 0: Projects in approved Environmental Enhancement Area Strategies, TfL programmes and/or coming forward from developments, either with Planning Permission given, or at pre-application stage.

A full schedule of the Division's project programme is set out in Appendix 1 to this document.

1. Before and After – Projects completed in 2014/2015

2.1. St Andrews Holborn

Before



After



2.2. Austin Friars

Before





2.3. Bell Wharf Lane

Before



After



2.4. Millenium Bridge (Paul's Walk) Phases 1 and 2

Before





2.5. Lawrence Pountney Hill

Before



After



2.6. Birchin Lane

Before





2.7.Silk Street

Before



After



2.8 Sculpture in the City 2015





2.9. Telegraph Street

Before



After



2.10. Queen Victoria Street

Before





2.11 New Ludgate

Before



After



2.12 Bury Court

Before





2. Financial projections

To provide an indication of possible total spend should all projects proceed to completion, Table 1 below shows a firmer projection of spend over the next three years and provides an indicative figure for future years. For all projects that have not been approved for implementation (i.e. not approved at Gateway 5) the projected spend figures represent a best estimate of expenditure that will become further refined as the project moves through the defined gateways as set out above.

Table 1 – Projected financial spend by Gateway £'000s

	Previous years	FY 15/16	FY 16/17	FY 17/18	FY 18/19	Future years	Total
Gateway 1-2	-	100	880	2,290	1,230	1,375	5,875
Gateway 3-4	4,118	3,550	8,765	11,064	15,550	39,582	82,629
Gateway 5-7	24,695	10,241	16,733	2,714	3,131	21,844	79,358
Total spend on existing projects	28,813	13,891	26,378	16,068	19,911	62,801	167,862
Gateway 0	562	839	3,890	5,267	5,996	83,962	100,516
Total including Gateway Zeros*	29,375	14,730	30,268	21,335	25,907	146,763	268,378

*The total for Gateway Zero projects includes projects that may gain approval as a project later than forecast or not at all.

Table 1 shows that the average projected annual spend on Approved DBE projects, from all sources for years 2016/17 to 2018/19 is currently £25 Million per year. This reflects the scale of change in the built environment of the City, and relates in particular to major developments in the North and East of the

City, including £28 Million for the Aldgate project. This is based on estimates by the project managers, which are being monitored to assess the 'optimism' element of the spend programme as we go forward through to delivery of projects. This review identifies an increase in projected spending from £21.3 Million when last reported.

Table 2 below shows the projected sources of funding for the programme. It can be seen that most of the funding for the Transportation and Public Realm Division Project Programme is provided externally, through planning agreements related to developments, either through Section106 of the Town and Country Planning Act 1990, through Section 278 of the Highways Act 1980 or through the Community Infrastructure Levy (CIL). These agreements are intended to offset the direct impact on the City of new developments, or to meet the specific needs or wishes of City businesses or developers entirely at their discretion.

	s.106/s.2 78/CIL	TfL	Parking surplus	Bridge House/Other CoL	Total
Gateway 1-2	4,300	1,575	0	0	5,875
Gateway 3-4	65,521	16,255	569	284	82,629
Gateway 5-7	59,944	16,485	1,811	1,118	79,358
Total spend on existing projects	129,765	34,315	2,380	1,402	167,862
Gateway 0	64,874	32,756	0	2,886	100,516
Total including Gateway Zeros*	194,639	67,071	2,380	4,288	268,378

Table 2 – Projected financial spend by source £'000s

*The total for Gateway Zero projects includes projects that may gain approval as a project later than forecast or not at all.

Table 2 continues to show a reduced reliance on the City of London's own funds for implementing environmental enhancement, transport and highways projects in the City. It also shows how successful the City has been at attracting Transport for London funding.

The significant amount of TfL funding the City attracts comes from three main areas:

- 1. LIP funding- This funding is allocated to the City annually to fund the City's implementation of the the Mayor for London's Transportation Plan, as set out in the City's own approved Local Implementation Plan (LIP).
- 2. Major Projects Funding- This funding is allocated to London boroughs for major projects that deliver the Mayor's vision for major transport and street enhancement projects. The City bids for this funding in competition with London boroughs.
- 3. Cycle Revolution Funding This funding relates to the Mayor's programme of improving the cycling environment in London, with the aim of increasing the modal share of cycling as part of London's Transport Planning.

Where Table 2 shows direct City funding being utilised, it is either from the Surplus on the On-Street Parking Account (Parking Surplus), or from Bridge House. In the case of Parking Surplus it is mostly related to older projects such as Queen Street and the Riverside Walkway, where expenditure has already been incurred in previous years. Small elements of Parking Surplus and other City funding have also been approved as 'seed' funding that help to move projects forward to attract funding from other sources, such as TfL, sponsorship or grant giving bodies. Bridge House funding of £2.16 Million is currently only used for the London Bridge Staircase project, being implemented

this financial year. Aldgate uses Parking Surplus, to underwrite the project funding, to enable commencement, with Parking Surplus monies being re-paid as and when S.106 Funding has been directed towards the project, with the target of full recovery.

This ability to utilise external funding for projects means that the City's public realm is being renewed predominantly through the funding from developers and TfL. Not only does this benefit the City in terms of environmental quality and functional need, but the renewal of infrastructure also reduces the input of City funding for short and medium term maintenance. This external funding is also used to ensure that the City moves forward in a number of important areas:

- Accommodating growth in worker, visitor and resident numbers as a result of new transport infrastructure such as Crossrail and a new ferry pier at Blackfriars and as a result of major new developments, particularly in the Eastern City Cluster
- Introducing area-wide security measures to respond to the current high threat levels as advised by CPNI, CTSA and City of London Police.
- Improving air quality in the Square Mile
- Reducing road danger, particularly at current high risk junctions like
 Bank
- Supporting health and well-being
- Supporting an enhanced cultural offer and provision of an improved welcome for City visitors.

All the areas described above support the needs of the future city.

3. Traffic Impacts of implementing Projects

Table 3 sets out the traffic impacts of construction of the projects currently programmed for implementation, as assessed by the management team in the Transportation and Public Realm Division. This assessment is based on the following criteria:

RED - High Risk of traffic impact. Particularly where his impact is on the Strategic Road Network and/or is likely to require significant traffic management procedures to mitigate during construction, such as planned diversions or traffic light control.

AMBER - Medium Risk of some traffic impact on the Local Street Network, with minimal impact on the Strategic Road Network. Probably requiring some local traffic management management to facilitate construction, without impacting on general movement.

GREEN - Low or No Risk to traffic movement. May need some minimal management, such as pedestrian diversion.

Although there are some High Risk projects for traffic impact, such as those for the major streets and junctions, the majority of these projects are expected to produce minimal traffic impact, as they are improving the City's environment away from the main traffic routes.

The projects that have been assessed as having High or Medium Risk of traffic will need to be the subject of more detailed assessment, coordination and planning ahead of construction. The assessment of traffic impact set out in Table 3 are being used to inform the coordination of projects in concert with planned utilities and construction activities, in what looks to be a coming period of increased development over the next few years. The intention is to co-ordinate activities and, where possible the timing of works on projects, with the aim of minimising disruption and keeping the City streets working.

The Department of the Built Environment is moving towards the use of GIS to help in mapping the various activities and to assist in the identification of potential conflicts, which will need particularly close management and coordination. This information will be made available to Members as part of programme planning as it develops.

DBE PROJECTS CONSTRUCTION		20	16			20	17			20	18			
PERIODS WITH IMPACTS	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	FUTURE	CONSTRUCTION COSTS £'000
MARK LANE S.106 (PHASES 1 AND 2)														432
COURTESY CROSSING STUDY														3,129
RWE MILLENNIUM BRIDGE AREA														917

Table 3 – Project construction periods with traffic impacts (# indicates major project)

DBE PROJECTS CONSTRUCTION		20	16			20	17			20	18			
PERIODS WITH IMPACTS	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	FUTURE	CONSTRUCTION COSTS £'000
5 BROADGATE S278														162
5 BROADGATE S106														1,597
ALDGATE HIGHWAY & PUBLIC SQUARE														23,718
BANK BYPASS WALKING ROUTES S.106														833
RWE LONDON BRIDGE STAIRCASE														2,550
LONG LANE (CROSSRAIL)														425
SOUTHAMPTON BUILDINGS (S106)														220
1 NEW ST SQUARE S278														490
10 TRINITY SQUARE S278														850
MOOR LANE (PHASE 2)														936
RWE FISHMONGERS WHARF														360
GOLDEN LANE PLAYGROUND														128
PLOUGH PLACE														591
28 GREAT TOWER STREET S278														25
ALDGATE ARTS EVENTS AND PLAY														85
MIDDLESEX ST AREA ENHANCEMENT S106 (PRE & POST EVN) PHASE1														765
MITRE SQUARE														1,105
11-19 MONUMENT STREET														255

DBE PROJECTS CONSTRUCTION		20	16			20	17			20	18			
PERIODS WITH IMPACTS	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	FUTURE	CONSTRUCTION COSTS £'000
BUS RELIABILITY SCHEME														361
CREECHURCH PLACE (MITRE SQUARE) S278														340
ALDERMAN'S HOUSE S278														255
MIDDLESEX ST AREA ENHANCEMENT RAMPS S106 (PRE + POST EVN) PHASE 3														402
LONDON WALL PLACE S278														1,884
NEW ST SQ H'WAY IMPS														861
NEWGATE STREET / WARWICK LANE SAFETY IMPROVEMENTS														170
201 B'GATE S.106 PH3 POST EVN														216
ST PETER CHEAP CHURCHYARD														128
BLOOMBERG PLACE H'WY CHANGES S278														4,335
BASINGHALL ST S.106 PH 2 (PRE + POST EVN)														394
EASTERN CITY CLUSTER PHASE 2														1,403
GUILDHALL GREEN SPACES														102
BARTS HOSPITAL														425
BREAMS BUILDINGS														128
CURSITOR STREET														128
EASTERN CITY CLUSTER PHASE 1														1,409
100 MINORIES AREA ENHANCEMENT														850

DBE PROJECTS CONSTRUCTION		20	16			20	17			20	18			
PERIODS WITH IMPACTS	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	FUTURE	CONSTRUCTION COSTS £'000
1 ANGEL COURT S278 & S106														217
BARTS CLOSE														4,250
MONUMENT STREET/LOWER THAMES STREET														230
ST MARY AT HILL CHURCHYARD														255
BEVIS MARKS S106 (POST EVN)														190
RWE GLOBE VIEW WALKWAY														425
LEADENHALL STREET														1,700
120 FENCHURCH ST S278														636
10 FENCHURCH AVENUE														425
GREENING CHEAPSIDE														637
ST ANNE AND ST AGNES CHURCHYARD														638
LIME ST CULLUM ST ENHANCEMENT WORKS S106														560
LIME ST CULLUM ST ENHANCEMENT WORKS S106														560
2-6 CANNON STREET														1,037
MOORFIELDS AREA CROSSRAIL														1,190
EASTERN CITY CLUSTER PHASES 3-4														1,291
QUIETWAYS - THE MAYOR OF LONDON - VISION FOR CYCLING IN LONDON														1,262
52-54 LIME STREET (SCALPEL) S278														213

DBE PROJECTS CONSTRUCTION		20	16			20	17			20	18			
PERIODS WITH IMPACTS	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	FUTURE	CONSTRUCTION COSTS £'000
ST PAUL'S EXTERNAL LIGHTING														1,105
51 LIME ST S106														240
L'HALL ST/ST MARY AXE JUNCTION IMPS														684
FENCHURCH ST S106														3,358
VINE STREET														493
33 KING WILLIAM ST S106														6,763
33 KING WILLIAM ST S278														306
ACCESSIBILITY IMPROVEMENTS														340
BANK COURTS + LANES PHASE II														425
CARTER LANE QTR PHASE 3														2,295
25-27 POULTRY S278 & S106														213
COLEMAN STREET														213
WAYFINDING SIGNAGE														2,125
TRINITY SQUARE AREA - MITIGATON														425
71 QUEEN VICTORIA STREET S278														232
72 FORE ST S.106														856
HERON PLAZA SECURITY S.278														1,700
HERON PLAZA HIGHWAY WORKS S.278														689
RIVERSIDE SPORT AND PLAY														425
ROTUNDA GARDEN														2,125

DBE PROJECTS CONSTRUCTION		20	16			20	17			20	18			
PERIODS WITH IMPACTS	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	FUTURE	CONSTRUCTION COSTS £'000
60-70 ST MARY AXE S278 &														898
S106														
OLD BROAD STREET +														1,275
THREADNEEDLE														
BANK JUNCTION														13,300
IMPROVEMENTS														
BANK JUNCTION INTERIM														2,000
SCHEME														
SHOE LANE AREA														6,763
IMPROVEMENTS														
LIVERPOOL STREET CROSSRAIL														2,975
FLEET STREET MAJOR PROJECT														5,305
MUSEUM OF LONDON														14,450
GYRATORY														
BEECH ST														2,125
AMERICA SQUARE														553
BANK AREA ACCESS IMPROVEMENTS														638
BANK COURTS + LANES PHASE III														553
CANNON STREET														638
CHURCHYARD AND ALLEY ALONG THE SOUTHERN FAÇADE OF ST MARY AT ALDERMARY CHURCH														213
CHURCHYARD OF ST JOHN ZACHARY														213
CLEARY GARDENS														425
CLOAK LANE (BETWEEN														425

DBE PROJECTS CONSTRUCTION		20	16			20	17			20	18			
PERIODS WITH IMPACTS	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	FUTURE	CONSTRUCTION COSTS £'000
COLLEGE HILL AND DOWGATE HILL)														
COLLEGE HILL														425
CORNHILL														1,275
CUSTOM HOUSE														425
DISTAFF LANE CHURCH														85
FOSTER LANE (PART - NORTH)														425
FRIDAY STREET														850
GARLICK HILL														638
GREAT ST THOMAS APOSTLE														638
GUTTER LANE (PART - NORTH)														425
HAYDON STREET														425
IRONMONGER LANE														425
JEWRY STREET														340
LITTLE BRITAIN (SOUTH)														680
LITTLE SOMERSET STREET														638
LITTLE TRININTY LANE/ GREAT TRINITY LANE JUNCTION														425
LITTLE TRINITY LANE														425
LITTLE TRINITY LANE / ST JAMES CHURCH														425
LOMBARD STREET														1,275
MONTAGUE HOUSE AND DARK HOUSE WALK														425

DBE PROJECTS CONSTRUCTION		20	16			20	17			20	18			
PERIODS WITH IMPACTS	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	FUTURE	CONSTRUCTION COSTS £'000
NEW CHANGE														425
OLD BILLINGSGATE MARKET WALKWAY														170
OLD JEWRY														85
PORTSOKEN STREET														85
POSTMAN'S PARK														213
QUEEN VICTORIA STREET														638
RIVERSIDE CONNECTING SPACES														425
RIVERSIDE GREENERY AND BIODIVERSITY ENHANCEMENT														425
RIVERSIDE LIGHTING STRATEGY														340
RIVERSIDE PUBLIC ART AND EVENT														425
RIVERSIDE RE-CLADDING OF WALLS														234
ROYAL EXCHANGE FORECOURT														638
ROYAL EXCHANGE REAR														298
SEAL HOUSE S278 & S106														303
SMITHFIELD STREET - GENERAL MARKET PUBLIC SPACE														680
SOUTHWARK BRIDGE AREA														425
ST MAGNUS GARDEN														128
ST MAGNUS HOUSE														638
ST OLAVE SILVER STREET														213

DBE PROJECTS CONSTRUCTION		20	16			20	17			20	18			
PERIODS WITH IMPACTS	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	FUTURE	CONSTRUCTION COSTS £'000
WHITE LION HILL														255
WHITTINGTON GARDENS														85
WOOD STREET														850

* Construction costs have been calculated as 85% of total project cost.

Area Strategies and Thematic Programmes

In order to set out and to manage the City's priorities with regards to environmental enhancement and major transport projects, Environmental Enhancement Area Strategies have been developed. These give officers clear direction in making funding applications to bodies like TfL, in negotiating Section 106 and Section 278 agreements with developers and businesses and in bidding for CIL funding. Environmental Enhancement Area Strategies were piloted with the approval of the Queen Street Area Strategy in 2003. In order to progress Area Strategies in manageable chunks, with local input, the City has been divided into 15 different districts for the purposes of ensuring that over time the whole City will be covered by an approved strategy. There are currently 11 approved strategies shown in Map 1.

AREA ENHANCEMENT STRATEGIES MAY 2015 Barbicz Liverpool Street West Smithfield Chancer Lane Holpom Guidhall B. Eastern City Cluster Cheapside Final Sheet St. Paul's Bank Aldgate & Tower Temple & Whiteman enchurch & Monumen Riverside Walk

Map 1 – Area Enhancement Strategies

The 11 approved strategies are:

- Cheapside and Guildhall
- Chancery Lane
- Riverside Walkway
- Fleet Street Courts and Lanes
- Eastern City Cluster
- Aldgate and Tower
- Barbican
- Bank
- Fenchurch Street & Monument
- Liverpool Street
- West Smithfield

The strategies seek to ensure that the City's public realm (mostly public highway) keeps pace with the changing needs of the City community. The Planning and Transportation Committee is responsible for approving Area Strategies, which are then referred to the Court of Common Council for final agreement. Each Area Strategy approved includes a number of specific projects considered necessary to meet the needs of the particular area. The projects are proposed following public consultation with stakeholders. The projects are presented by the priority (High, Medium and Low) in which it is intended they will be implemented, subject to funding and developments coming forward. Progress made on implementing these strategies is set out fully in Appendix 2. It should be noted that occasionally low priority projects are implemented ahead of high and medium priority. This is due to developments adjacent to proposed projects, where the project becomes part of the planning obligation and the project becomes a high priority for the development, but remains a low priority for the strategy in general.

As well as project priority the strategies set out the estimated cost of each project, and a funding plan to set out where funding may be sought. The vast majority of funding used to implement the strategies is external to the City's own funds, and is usually obtained through Section 106 agreements, S.278 agreements or CIL funding related to new developments, or through TfL funding obtained through the Mayor's Major Project Programme. In the past there has

also been significant funding obtained from City businesses and developers unilateral undertakings. These are often delivering security and/or public realm enhancements seen as essential by developers for their specific project. The value that developers and property owners place on the quality of the City's public realm is becoming clear through recent consultations on the revision to S.106 procedures and the introduction of the Community Infrastructure Levy.

The Area Strategies do not make planning policy but help implement the Citywide spatial planning policies for sustainable growth set out in the City's adopted Core Strategy 2011 and the Local Plan 2015. The Area Strategies provide a delivery plan for environmental enhancement in each district that also advances the objectives of the following City Corporation documents:

- City's Road Danger Reduction Plan
- Open Spaces Strategy
- Biodiversity Action Plan
- Climate Change Adaption Strategy
- Health and Wellbeing Strategy
- Noise Reduction Strategy
- Air Quality Enhancement Strategy
- Cultural Strategy
- Visitor Strategy

The Court of Common Council approved strategies are each intended to have an implementation period of about 5 years. Within that time, experience has shown that all high priority, most medium priority and some lower priority projects will usually be implemented or commenced.

Some of the more significant projects delivered through the implementation of Area Strategies over the years, have included:

- Queen Street. The creation of a pedestrian priority quarter around Bow Lane and Watling Street Carter Lane & St. Pauls. The relocation of the St. Pauls Coach Park, pedestrianisation of Carter Lane and the creation of new gardens Riverside Walkway. Access and route enhancements and the creation of new links and spaces such as Grants Quay in the East and Paul's Walk in the West.
- **Eastern Cluster.** Ahead of the implementation of the public space enhancements an arts project to install world class sculptures on a rolling programme with financial backing from local businesses has had great success.
- **Chancery Lane.** A joint project with Camden and Westminster Councils for the widening and realignment of footways on Chancery Lane, and the creation of public spaces in side streets

Current projects under construction through the strategy process are:

- **Aldgate**. The creation of a new public space between the Sir John Cass School and the St. Botolph Aldgate, with significant transportation improvements, including cycling enhancement and two way vehicle movement to normalise traffic presence in the area.
- Bank By-pass Walking Routes. The enhancement of quieter streets adjacent to Bank junction to encourage pedestrian movement through these alternative routes rather than through Bank junction itself.

The current work programme for Environmental Enhancement Area Strategies is largely targeted at those areas where there is major change expected over the next five years and where either no current strategy exists or where the existing strategy is over 5 years old. The following area strategies are currently being reviewed or initiated and will be the subject of extensive public consultation:

• Fleet Street

• Eastern City Cluster

Public consultations will be carried out on these strategies in financial year 2016/17.

Area Strategies have been brought forward for consultation and adoption when the pressure or need for change is thought to be of a scale that needs to be managed, through a phased implementation of several projects in one district. This needs to be matched with a realistic and achievable funding plan for the strategy that will implement all high, most medium and some lower priority projects within the intended five year life of the strategy. Some districts of the City have very little pressure from development, such as the Temple/ Whitefriars areas and, to date, it has not been necessary or affordable to bring strategies forward for the environmental enhancement of these areas. The introduction of the Community Infrastructure Levy introduces flexibility for allocating and prioritising available funding. This will mean that in future, areas where there is little funding available locally, but where there is need, will be able to be prioritised for improvement projects.

In addition to area-based programmes, the use of thematic programmes will be increasingly useful in responding effectively to particular corporate needs and Government agenda by demonstrating the contribution made to a particular theme or agenda from a number of related projects. Grouping projects in this way has the added benefit allowing Members to better understand the combined value of these projects when making decisions on the allocation of CIL funding. Appendix 1

Programme schedule

GATEWAY ZERO PROJECT	rs		COSTS							FUNDING	i					
Name	Programme	Wards	Cost App'd by CCC £000	Latest Est'd Cost £000	Exp. pre 01/04/15 £000	2015/ 2016 £000	2016/ 2017 £000	2017/ 2018 £000	2018/ 2019 £000	Future Years	Foreca st Total	S.106/S.278/ CIL/Other External	TfL / Cross River Partnership	Parking Meter Reserve	Bridge House Estates/Ci ty fund	Total Funding
Aldersgate streetscape improvements	Barbican area strategy	Cripplegate	0	1,000						1,000	1,000	500	500			1,000
Barbican area wayfinding strategy	Barbican area strategy	Aldersgate / Cripplegate / Bassishaw / Coleman Street	0	500						500	500	250	250			500
Barbican conservatory and cromwell highwalk connection improvement	Barbican area strategy	Aldersgate / Cripplegate / Bassishaw / Coleman Street	0	500						500	500	250	250			500
Barbican north - south access improvements	Barbican area strategy	Aldersgate / Cripplegate / Bassishaw / Coleman Street	0	4,000						4,000	4,000	2,000	2,000			4,000
Beech street - highwalks connection	Barbican area strategy	Aldersgate / Cripplegate	0	1,000						1,000	1,000	500	500			1,000
Beech street - pedestrian and cycling	Barbican area strategy	Aldersgate / Cripplegate	0	7,000						7,000	7,000	3,500	3,500			7,000
Beech street - surrounding streets	Barbican area strategy	Aldersgate / Cripplegate	0	3,000						3,000	3,000	1,500	1,500			3,000
Cultural connections improvement (wayfinding)	Barbican area strategy	Aldersgate / Cripplegate	0	300						300	300	150	150			300
Cultural institutions programmes signage	Barbican area strategy	Aldersgate / Cripplegate / Bassishaw / Coleman Street	0	500						500	500	250	250			500
Forbisher court connections and surroundings	Barbican area strategy	Aldersgate / Cripplegate / Bassishaw / Coleman Street	0	1,000						1,000	1,000	500	500			1,000
Golden lane estates improvements projects	Barbican area strategy	Cripplegate	0	1,000						1,000	1,000	500	500			1,000
Golden lane streetscape improvements projects	Barbican area strategy	Cripplegate	0	3,000						3,000	3,000	1,500	1,500			3,000
Lauderdale place - encourage daytime use	Barbican area strategy	Aldersgate / Cripplegate / Bassishaw / Coleman Street	0	500						500	500	250	250			500
London wall improvements	Barbican area strategy	Bassishaw	0	1,500						1,500	1,500	750	750			1,500
Monkwell square ped access improvement	Barbican area strategy	Bassishaw	0	1,000						1,000	1,000	500	500			1,000

GATEWAY ZERO PROJECT	rs		COSTS							FUNDING	;					
Name	Programme	Wards	Cost App'd by CCC £000	Latest Est'd Cost £000	Exp. pre 01/04/15 £000	2015/ 2016 £000	2016/ 2017 £000	2017/ 2018 £000	2018/ 2019 £000	Future Years	Foreca st Total	S.106/S.278/ CIL/Other External	TfL / Cross River Partnership	Parking Meter Reserve	Bridge House Estates/Ci ty fund	Total Funding
Moorgate quarter initiative	Barbican area strategy	Coleman street	0	1,500						1,500	1,500	750	750			1,500
Pederstrian art routes	Barbican area strategy	Aldersgate / Cripplegate / Bassishaw / Coleman Street	0	3,000						3,000	3,000	1,500	1,500			3,000
Silk street - cultural route	Barbican area strategy	Aldersgate / Cripplegate / Bassishaw / Coleman Street	0	1,000						1,000	1,000	500	500			1,000
St gile's terrace access improvement	Barbican area strategy	Cripplegate	0	500						500	500	250	250			500
Wood street (northern end) increase in visibility of connections	Barbican area strategy	Cripplegate, Aldersgate	0	3,000						3,000	3,000	1,500	1,500			3,000
120 fenchurch st s278	Fenchurch/monument strategy	Langbourn	0	748	0	100	648				748	748				748
25-27 poultry s278 & s106	Bank area strategy	Cordwainer	0	250			50	200			250	250				250
33 king william st s106	Bank area strategy	Bridge	0	360	0		60	300			360	360				360
33 king william st s278	Bank area strategy	Bridge	0	360	0	0	0	360	0	0	360	360				360
Accessibility improvements	West Smithfield strategy	Farringdon within, farringdon without		400	0		50	100	250		400	400				400
Aldersgate street/ goswell road	Barbican area strategy	Aldersgate	0	500	0					500	500	500				500
America square	Aldgate area strategy	Tower	0	650	0					650	650	650				650
Bakers hall court	Fenchurch/monument strategy	Tower	0	100	0					100	100	100				100
Baltic street west	Barbican area strategy	Cripplegate	0	350	0					350	350	350				350
Bank area access improvements	Bank area strategy	Cordwainer, walbrook, cornhill, langbourn, cheap	0	750	0					750	750	500	250			750
Bank courts + lanes phase ii	Bank area strategy	Langbourn, cornhill, candlewick, walbrook		500	0		20	250	230		500	250	250			500
Bank courts + lanes phase iii	Bank area strategy	Langbourn, cornhill, candlewick, walbrook		650	0					650	650	325	325			650

GATEWAY ZERO PROJEC	TS		COSTS							FUNDING	i					
Name	Programme	Wards	Cost App'd by CCC £000	Latest Est'd Cost £000	Exp. pre 01/04/15 £000	2015/ 2016 £000	2016/ 2017 £000	2017/ 2018 £000	2018/ 2019 £000	Future Years	Foreca st Total	S.106/S.278/ CIL/Other External	TfL / Cross River Partnership	Parking Meter Reserve	Bridge House Estates/Ci ty fund	Total Funding
Barber surgeons gardens	Barbican area strategy	Cripplegate	0	150	0					150	150	150				150
Barbican city walkways	Fenchurch/monument strategy	Cripplegate, aldersgate	0	100	0					100	100	100				100
Basinghall street ph 3	Cheapside and guildhall area enhancement strategy	Bassishaw, Coleman Street	500	500	0	0				500	500	500				500
Botolph lane	Fenchurch/monument strategy	Bridge	0	100	0					100	100	100				100
Bouverie & whitefriars street	Fleet street area strategy	Castle baynard	0	200	0					200	200	200				200
Bride lane and court	Fleet street area strategy	Castle baynard	0	150	0					150	150	150				150
Bridewell place	Fleet street area strategy	Castle baynard	0	75	0					75	75	75				75
Cannon street	Cheapside and guildhall area enhancement strategy	Bread street, cordwainer, walbrook, candlewick	750	750	0					750	750	250	500			750
Cannon street	Fenchurch/monument strategy	Dowgate, candlewick, walbrook	0	250	0					250	250	250				250
Carter lane qtr phase 3	St paul's area strategy	Castle baynard	0	2,700	0	10	90	300	600	1,700	2,700	1,350	1,350	0	0	2,700
Chancery house green space	Chancery lane strategy	Farringdon without	0	150	0					150	150	150				150
Chancery lane gateways	Chancery lane strategy	Farringdon without	0	50	0					50	50	50				50
Churchyard and alley along the southern façade of st mary at aldermary church	Cheapside and guildhall area enhancement strategy	Cordwainer	250	250	0					250	250	250				250
Churchyard Enhancement Programme	Churchyard Enhancement Programme	Citywide	0	50	0	0	10	10	10	20	50	50	0	0	0	50
Churchyard of st john zachary	Cheapside and guildhall area enhancement strategy	Bassishaw	250	250	0					250	250	250				250

GATEWAY ZERO PROJEC	TS		COSTS							FUNDING	i					
Name	Programme	Wards	Cost App'd by CCC £000	Latest Est'd Cost £000	Exp. pre 01/04/15 £000	2015/ 2016 £000	2016/ 2017 £000	2017/ 2018 £000	2018/ 2019 £000	Future Years	Foreca st Total	S.106/S.278/ CIL/Other External	TfL / Cross River Partnership	Parking Meter Reserve	Bridge House Estates/Ci ty fund	Total Funding
Cleary gardens	Cheapside and guildhall area enhancement strategy	Vintry	500	500	0					500	500	500				500
Cloak lane (between college hill and dowgate hill)	Cheapside and guildhall area enhancement strategy	Dowgate	500	500	0					500	500	500				500
Coleman street	Cheapside and guildhall area enhancement strategy	Bassishaw, coleman street	250	250	0			50	200		250	125	125			250
College hill	Cheapside and guildhall area enhancement strategy	Dowgate, vintry	500	500	0					500	500	500				500
Comhill	Bank area strategy	Comhill		1,500	0				500	1,000	1,500	750	750			1,500
Courtesy crossing study	Road danger reduction	City wide	106	3,681	106	134	1,147	1,147	1,147		3,681	0	3,681	0		3,681
Courts/lanes leading to leadenhall market	Fenchurch/monument strategy	Lime street, langbourn	0	100	0					100	100	100				100
Courts/lanes off cannon st	Fenchurch/monument strategy	Dowgate, candlewick, walbrook	0	200	0					200	200	200				200
Courts/lanes off fenchurch street	Fenchurch/monument strategy	Bridge, billingsgate, tower, aldgate, langbourn	0	100	0					100	100	100				100
Courts/lanes off gracechurch st	Fenchurch/monument strategy	Candlewick, bridge, langbourn	0	100	0					100	100	100				100
Creechurch place (mitre square) s278	Highways and traffic	Aldgate		400	20	70	300	10	0	0	400	400				400
Custom house	Riverside walk enhancement strategy	Billingsgate	0	500	0					500	500	500				500
Distaff lane church	Cheapside and guildhall area enhancement strategy	Bread street	100	100	0					100	100	100				100
Dorset rise	Fleet street area strategy	Castle baynard	0	60	0					60	60	60				60
East/west route from pudding lane to st dunstan's hill	Fenchurch/monument strategy	Bridge, billingsgate	0	100	0					100	100	100				100

GATEWAY ZERO PROJECT	rs		COSTS							FUNDING)					
Name	Programme	Wards	Cost App'd by CCC £000	Latest Est'd Cost £000	Exp. pre 01/04/15 £000	2015/ 2016 £000	2016/ 2017 £000	2017/ 2018 £000	2018/ 2019 £000	Future Years	Foreca st Total	S.106/S.278/ CIL/Other External	TfL / Cross River Partnership	Parking Meter Reserve	Bridge House Estates/Ci ty fund	Total Funding
Eastcheap	Fenchurch/monument strategy	Bridge, billingsgate	0	2,000	0					2,000	2,000	2,000				2,000
Eastern city cluster phases 3-4	Eastern city cluster	Lime street	0	1,519	0	0	0	0	0	1,519	1,519	1,519	0	0	0	1,519
Fann street	Barbican area strategy	Cripplegate/aldergat e	0	100	0					100	100	100				100
Fish st hill/philpot lane/lime street	Fenchurch/monument strategy	Bridge, langbourn	0	500	0					500	500	500				500
Foster lane (part - north)	Cheapside and guildhall area enhancement strategy	Cheap	500	500	0					500	500	250	250			500
Friday street	Cheapside and guildhall area enhancement strategy	Vintry	1,000	1,000	0					1,000	1,000	1,000				1,000
Garlick hill	Cheapside and guildhall area enhancement strategy	Vintry	750	750	0					750	750	750				750
Golden lane	Barbican area strategy	Cripplegate	0	200	0					200	200	200				200
Golden lane estate city walkway areas	Barbican area strategy	Cripplegate	0	200	0					200	200	200				200
Great st thomas apostle	Cheapside and guildhall area enhancement strategy	Castle baynard	750	750	0					750	750	750				750
Gutter lane (part - north)	Cheapside and guildhall area enhancement strategy	Cheap	0	500	0					500	500	250	250			500
Hanging sword alley	Fleet street area strategy	Castle baynard	0	150	0					150	150	150				150
Haydon street	Aldgate area strategy	Tower	0	500	0					500	500	250	250			500
Holborn area strategy	Holborn strategy	Castle Baynard, Farringdon within, farringdon without		100	0		50	50			100	50	50			100
Hutton street	Fleet street area strategy	Castle baynard	0	60	0					60	60	60				60

GATEWAY ZERO PROJEC	TS		COSTS							FUNDING	i					
Name	Programme	Wards	Cost App'd by CCC £000	Latest Est'd Cost £000	Exp. pre 01/04/15 £000	2015/ 2016 £000	2016/ 2017 £000	2017/ 2018 £000	2018/ 2019 £000	Future Years	Foreca st Total	S.106/S.278/ CIL/Other External	TfL / Cross River Partnership	Parking Meter Reserve	Bridge House Estates/Ci ty fund	Total Funding
Ironmonger lane	Cheapside and guildhall area enhancement strategy	Cheap	500	500	0					500	500	150	350		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	500
Jewry street	Aldgate area strategy	Tower	0	400	0					400	400	400				400
Leadenhall street	Fenchurch/monument strategy	Lime street, aldgate	0	2,000	0	0	200	1,000	800		2,000	2,000				2,000
Little britain (south)	West smithfield strategy	Farringdon within, farringdon without		800	0					800	800	800				800
Little somerset street	Aldgate area strategy	Aldgate	0	750	0					750	750	750				750
Little trininty lane/ great trinity lane junction	Cheapside and guildhall area enhancement strategy	Vintry	500	500	0					500	500	500				500
Little trinity lane	Cheapside and guildhall area enhancement strategy	Vintry	500	500	0					500	500	500				500
Little trinity lane / st james church	Cheapside and guildhall area enhancement strategy	Vintry	500	500	0					500	500	500				500
Lombard lane	Fleet street area strategy	Castle baynard	0	40	0					40	40	40				40
Lombard street	Bank area strategy	Langbourn,	0	1,500	0				500	1,000	1,500	1,000	500			1,500
London bridge/king william st/gracechurch st	Fenchurch/monument strategy	Bridge, candlewick	0	250	0					250	250	250				250
Lower st dunstan's hill	Fenchurch/monument strategy	Billingsgate	0	500	0					500	500	500				500
Ludgate circus	Fleet street area strategy	Farringdon within/castle baynard	1,000	1,000	0					1,000	1,000	500	500			1,000
Ludgate hill pedestrian crossing	Fleet street area strategy	Castle baynard	1,500	1,500	0					1,500	1,500	750	750			1,500
Montague house and dark house walk	Riverside walk enhancement strategy	Billingsgate	0	500	0					500	500	500				500
Monument junction	Fenchurch/monument strategy	Candlewick	0	1,000	0					1,000	1,000		1,000			1,000
New change	Cheapside and guildhall area enhancement	Bread street	500	500	0					500	500	500				500

GATEWAY ZERO PROJEC	rs		COSTS							FUNDING	i					
Name	Programme	Wards	Cost App'd by CCC £000	Latest Est'd Cost £000	Exp. pre 01/04/15 £000	2015/ 2016 £000	2016/ 2017 £000	2017/ 2018 £000	2018/ 2019 £000	Future Years	Foreca st Total	S.106/S.278/ CIL/Other External	TfL / Cross River Partnership	Parking Meter Reserve	Bridge House Estates/Ci ty fund	Total Funding
	strategy															
Ocean house s278 & s106	Roads	Dowgate	0	694	50	75				569	694	694				694
Old billingsgate market walkway	Riverside walk enhancement strategy	Billingsgate		200	0					200	200	200				200
Old broad street + threadneedle	Bank area strategy	Cornhill, broad street		1,500	0				500	1,000	1,500	750	750			1,500
Old jewry	Cheapside and guildhall area enhancement strategy	Cheap, walbrook		100	0					100	100	100				100
Pleydell street	Fleet street area strategy	Castle baynard	0	100	0					100	100	100				100
Portsoken street	Aldgate area strategy	Tower	0	100	0					100	100	100				100
Postman's park	Cheapside and guildhall area enhancement strategy	Aldersgate	250	250	0					250	250	250				250
Pudding lane	Fenchurch/monument strategy	Bridge	0	100	0					100	100	100				100
Queen victoria street	Cheapside and guildhall area enhancement strategy	Bread street, cordwainer, vintry	750	750	0					750	750	375	375			750
Refurb sturgeon lighting units	Other items	City wide	0	386	386	0				0	386	0	0	0	386	386
River plate house s278 & s106	Roads	Coleman street	0	180	0					180	180	180				180
Riverside connecting spaces	Riverside walk enhancement strategy	Wards with river boundary	0	500	0					500	500	500				500
Riverside greenery and biodiversity enhancement	Riverside walk enhancement strategy	Wards with river boundary	0	500	0					500	500	500				500
Riverside lighting strategy	Riverside walk enhancement strategy	Wards with river boundary	0	400	0					400	400	400				400
Riverside public art and event	Riverside walk enhancement strategy	Wards with river boundary	0	500	0					500	500	500				500
Riverside re-cladding of walls	Riverside walk enhancement strategy	Wards with river boundary	0	275	0					275	275	275				275
Riverside sport and play	Riverside walk enhancement strategy	Wards with river boundary	0	500	0					500	500	500				500

GATEWAY ZERO PROJEC	TS		COSTS							FUNDING						
Name	Programme	Wards	Cost App'd by CCC £000	Latest Est'd Cost £000	Exp. pre 01/04/15 £000	2015/ 2016 £000	2016/ 2017 £000	2017/ 2018 £000	2018/ 2019 £000	Future Years	Foreca st Total	S.106/S.278/ CIL/Other External	TfL / Cross River Partnership	Parking Meter Reserve	Bridge House Estates/Ci ty fund	Total Funding
Rotunda garden	West smithfield strategy	Farringdon within, farringdon without		2,500	0					2,500	2,500	2,500				2,500
Royal exchange forecourt	Bank area strategy	Cornhill	0	750	0				250	500	750	500	250			750
Royal exchange rear	Bank area strategy	Cornhill	0	350	0				100	250	350	250	100			350
Salisbury square	Fleet street area strategy	Castle baynard	0	100	0					100	100	100				100
Seal house s278 & s106	Riverside walk enhancement strategy	Bridge	0	357	0					357	357	357				357
Smithfield street - general market public space	West smithfield strategy	Farringdon within, farringdon without		800	0					800	800	800				800
Southwark bridge area	Riverside walk enhancement strategy	Vintry	0	500	0					500	500	500				500
St anne and st agnes churchyard	Cheapside and guildhall area enhancement strategy	Aldersgate	750	750	0					750	750	750				750
St brides churchyard	Fleet street area strategy	Castle baynard	0	80	0					80	80	80				80
St dunstan's hill/mincing lane/fen court	Fenchurch/monument strategy	Billingsgate, tower, langbourn	0	100	0					100	100	100				100
St dunstan's in the east churchyard	Fenchurch/monument strategy	Billingsgate	0	100	0					100	100	100				100
St magnus garden	Riverside walk enhancement strategy	Bridge	0	150	0					150	150	150				150
St magnus house	Riverside walk enhancement strategy	Bridge	750	750	0	0	0			750	750	750	0	0	0	750
St olave silver street	Cheapside and guildhall area enhancement strategy	Bassishaw	250	250	0					250	250	250				250
St peter cheap churchyard	Cheapside and guildhall area enhancement strategy	Cheap	100	150	0					150	150	150				150
Star alley st olave churchyard	Fenchurch/monument strategy	Tower	0	100	0					100	100	100				100
Street lighting strategy	Roads	City wide	0	2,500	0	350	675	0	0	1,475	2,500	0	0	0	2,500	2,500

GATEWAY ZERO PROJEC	CTS		COSTS							FUNDING	i					
Name	Programme	Wards	Cost App'd by CCC £000	Latest Est'd Cost £000	Exp. pre 01/04/15 £000	2015/ 2016 £000	2016/ 2017 £000	2017/ 2018 £000	2018/ 2019 £000	Future Years	Foreca st Total	S.106/S.278/ CIL/Other External	TfL / Cross River Partnership	Parking Meter Reserve	Bridge House Estates/Ci ty fund	Total Funding
Sugar quay s278	Riverside walk enhancement strategy	Billingsgate	0	401	0	100				301	401	401				401
Temple lane	Fleet street area strategy	Castle baynard, farringdon without	0	60	0					60	60	60				60
Vine street	Aldgate area strategy	Tower	0	580	0					580	580	580				580
White lion hill	Riverside walk enhancement strategy	Castle baynard	0	300	0					300	300	300				300
Whittington gardens	Cheapside and guildhall area enhancement strategy	Dowgate	100	100	0					100	100	100				100
Wood street	Cheapside and guildhall area enhancement strategy	Bassishaw, cripplegate	1,000	1,000	0					1,000	1,000	500	500			1,000

GATEWAY 1-2 PROJE	CTS		COSTS							FUNDING						
Name	Programme	Wards	Cost App'd by CCC £000	Latest Est'd Cost £000	Exp. pre 01/04/15 £000	2015/ 2016 £000	2016/ 2017 £000	2017/ 2018 £000	2018/ 2019 £000	Future Years	Forecas t Total	S.106/S. 278/CIL/ Other External	TfL / Cross River Partner ship	Parking Meter Reserve	Bridge House Estates/ City fund	Total Funding
9-13 Aldgate (matrix)	Highways and traffic	Portsoken	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Cursitor street	Chancery lane strategy	Farrindon Without		150	0	75	75				150	150				150
City Wayfinding Review*	Highways and traffic	City-wide		2,500	0	0	125	500	500	1,375	2,500	2,250	250	0		2,500
Bus reliability scheme*	Highways and traffic	City wide		425	0	25	400	0	0	0	425		425			425
Newgate street / warwick lane safety improvements*	Highways and traffic	Bread st, farringdon within		200	0		50	150			200		200			200
Trinity square area - mitigaton	Highways and traffic	Tower, aldagate, billingsgate		500	0		75	425			500		500			500
Fredericks place s278	Cheapside and guildhall area enhancement strategystrategy	Walbrook	350	350	0		20	100	230		350	350				350
100 Minories Area Enhancement*	Aldgate area strategy	Tower	0	1000	0		90	410	500		1000	1000				1000
Greening cheapside*	Cheapside and guildhall area enhancement strategy	Cheap, bassishaw	0	750	0		45	705			750	550	200			750

*Projects not counted towards total number of current projects until project initiation formally approved.

GATEWAY 3-4 PROJE	CTS		COSTS							FUNDING						
Name	Programme	Wards	Cost App'd by CCC £000	Latest Est'd Cost £000	Exp. pre 01/04/15 £000	2015/ 2016 £000	2016/ 2017 £000	2017/ 2018 £000	2018/ 2019 £000	Future Years	Forecas t Total	S.106/S. 278/CIL/ Other External	TfL / Cross River Partner ship	Parking Meter Reserve	Bridge House Estates/ City fund	Total Funding
10 trinity square s278	highways and traffic	Tower		1,000	40	60	900				1,000	1000				1,000
Bank junction improvements	Bank area strategy	Cordwainer, walbrook, cornhill, langbourn and cheap		18,000	295	270	570	1500	3000	12,365	18,000	9,000	9,000	0	0	18,000
Barts hospital	West smithfield strategy	Farringdon without	0	500	0	0	50	250	200	0	500	500				500
Breams buildings	Chancery lane strategy	Farringdon without	0	150	0					150	150	150				150
Fenchurch st s106	Fenchurch/monument strategy	Langbourn, aldgate	100	3,950	50	100	100	500	700	2,500	3,950	3,950				3,950
Fleet street major project	Fleet street area strategy	Castle baynard, bread street, farringdon within, farringdon without	0	6,241	146	60	50	2,000	3,985	0	6,241	2,841	3,400			6,241
Heron plaza security s.278	Highways and traffic	Bishopsgate	2,000	2,000	0	500	0	0	0	1,500	2,000	2,000	0			2,000
Museum of london gyratory	Roads	Cheap		17,000	20	100	150	115	115	16,500	17,000	17,000				17,000
Alderman's house s278	Highways and traffic	Bishopsgate		300	40	20	240				300		300			300
10 fenchurch avenue	Highways and traffic	Langbourn	0	500	0	80	150	270			500	500				500
11-19 monument street	Fenchurch/monument strategy	Bridge	0	300	15	200	85			0	300	300				300
60-70 st mary axe s278 & s106	Eastern city cluster	Aldgate	0	1,057	50	80	92	92	743	0	1,057	1,057				1,057
Barbican area strategy	Barbican area strategy	Cripplegate/alder gate	327	323	299	7	17	0	0	0	323	24		95	204	323
Basinghall st s.106 ph 2 (pre + post evn)	Cheapside and guildhall area enhancement strategystrategy	Bassishaw	463	463	443	20					463	463	0			463
Ecc - st helen's square	Eastern city cluster	Lime street	2,224	2,689	225	0	0	0		2,464	2,689	2,689				2,689
Guildhall green spaces	Cheapside and guildhall area enhancement strategystrategy	Bassishaw	45	120	120	0				0	120	40	0	0	80	120
Long lane (crossrail)	West smithfield strategy	Farringdon without, aldersgate	0	500	0		250	250		0	500	250	250			500

GATEWAY 3-4 PROJE	CTS		COSTS							FUNDING						
Name	Programme	Wards	Cost App'd by CCC £000	Latest Est'd Cost £000	Exp. pre 01/04/15 £000	2015/ 2016 £000	2016/ 2017 £000	2017/ 2018 £000	2018/ 2019 £000	Future Years	Forecas t Total	S.106/S. 278/CIL/ Other External	TfL / Cross River Partner ship	Parking Meter Reserve	Bridge House Estates/ City fund	Total Funding
Parking & enforcement plan phase 3	Highways and traffic	City-wide	419	425	425	0				0	425	0	0	425		425
Philpot lane/eastcheap crossing	Fenchurch/monument strategy	Bridge	700	700	0			350	350		700	700				700
1 angel court s278 & s106	Bank area strategy	Broad street	0	255	0	40	215				255	255				255
1 new st square s278	Highways and traffic	Farringdon within/castle baynard	0	576	0	440	136			0	576	576	0	0		576
Barts close	West smithfield strategy	Farringdon within	5,000	5,000	75	75	1,500	1,500	1,850		5,000	5,000				5,000
Beech st	Barbican area strategy	Cripplegate, aldersgate	48	2,500	29	20	40			2,411	2,500	2,451		49		2,500
Liverpool street crossrail	Liverpool st area strategy	Bishopsgate, broad street	1,000	3,500	50	270	300	410	2,100	370	3,500	1,500	2,000			3,500
Mark lane s.106 (phases 1 and 2)	Fenchurch/monument strategy	Tower, billingsgate	48	508	71	43	30			364	508	508				508
Monument street/lower thames street	Fenchurch/monument strategy	Bridge	250	270	0		20	250			270	145	125			270
Moorfields area crossrail	Liverpool st area strategy	Coleman street	1,000	1,400	74	128				1,198	1,400	900	500			1,400
Rwe globe view walkway	Riverside walk enhancement strategy	Queenhithe	1,000	500	160	20	20	150	150	0	500	300	200			500
Shoe lane area improvements	Fleet street area strategy	Farringdon within/castke baynard	100	7,957	150	10	500	3,000	3,000	1,297	7,957	7,957	0	0		7,957
Middlesex st area enhancement ramps s106 (pre + post evn) phase 3	Liverpool st area strategy	Portsoken	473	473	248	0	225				473	473				473
52-54 lime street (scalpel) s278	Highways and traffic	Lime street, aldgate		250	0	50	200	0			250	250				250
Bevis marks s106 (post evn)	Eastern city cluster	Aldgate	0	224	0	112	112				224	224				224
Eastern city cluster phase 2	Eastern city cluster	Lime street	1,650	1,650	590	530	0	0	0	530	1,650	1,650				1,650

GATEWAY 5-7 PROJE	CTS		COSTS							FUNDING						
Name	Programme	Wards	Cost App'd by CCC £000	Latest Est'd Cost £000	Exp. pre 01/04/15 £000	2015/ 2016 £000	2016/ 2017 £000	2017/ 2018 £000	2018/ 2019 £000	Future Years	Forecas t Total	S.106/S. 278/CIL/ Other External	TfL / Cross River Partner ship	Parking Meter Reserve	Bridge House Estates/ City fund	Total Funding
L'hall st/st mary axe junction imps	Highways and traffic	Lime st/aldgate	705	805	375	0	0	430	0		805	805	0	0		805
5 broadgate s106	Liverpool st area strategy	Bishopsgate	1,879	1,879	708	821	350				1,879	1,879				1,879
Aldgate arts events and play	Aldgate area strategy	Tower, aldgate, portsoken	100	100	0	50	50	0	0	0	100	100				100
Aldgate highway & public square	Aldgate area strategy	Portsoken, aldgate, tower	21,000	27,903	7,568	6,266	7,929	355	305	5,480	27,903	17,945	9,958	0	0	27,903
Bank bypass walking routes s.106	Bank area strategy	Candlewick, langbourn, cornhill	980	980	235	265	200	180	100		980	500	480			980
Bury court s.278	Highways and traffic	Aldgate	300	268	268	0				0	268	268	0	0		268
Christ's hospital artwork	Cheapside and guildhall area enhancement strategystrategy	Bread Street		50	0	10	40				50	50				50
Highways management system	Information technology	City wide	345	275	275					0	275	0	0	0	275	275
Holborn circus area enhancement	Highways and traffic	Farringdon without, castle baynard	3,149	3,148	3,148	0				0	3,148	253	2,500	395		3,148
Middlesex st area enhancement s106 (pre & post evn) phase1	Liverpool st area strategy	Bishopsgate, portsoken	900	900	164	150	586				900	900				900
Mitre square	Eastern city cluster	Aldgate	45	1,300	6	70	1,224			0	1,300	1,300	0	0	0	1,300
Moor lane	Barbican area strategy	Cripplegate	1,391	1,101	168	0	933				1,101	1,101				1,101
Rwe fishmongers wharf	Riverside walk enhancement strategy	Bridge	424	424	50	26	348				424	124	300			424
Rwe millennium bridge area	Riverside walk enhancement strategy	Queenhithe	1,201	1,079	635	282	162				1,079	1,079				1,079
St paul's churchyard enhancement	St paul's area strategy	Castle baynard, bread street	1,774	1,774	1,600	174					1,774	339	1,435			1,774
St paul's external lighting	St paul's area strategy	Castle baynard	0	1,300	75	75				1,150	1,300	1,300		0		1,300
51 lime st s106	Fenchurch/monument strategy	Lime street, aldgate, langbourne	282	282	55	100	127				282	282				282

GATEWAY 5-7 PROJE	CTS		COSTS							FUNDING						
Name	Programme	Wards	Cost App'd by CCC £000	Latest Est'd Cost £000	Exp. pre 01/04/15 £000	2015/ 2016 £000	2016/ 2017 £000	2017/ 2018 £000	2018/ 2019 £000	Future Years	Forecas t Total	S.106/S. 278/CIL/ Other External	TfL / Cross River Partner ship	Parking Meter Reserve	Bridge House Estates/ City fund	Total Funding
(Austin friars) bartholomew lane/throgmorton st s.106	Bank area strategy	Walbrook; broad street	951	951	635	316				0	951	455	496	0	0	951
20 fenchurch st security s.278	Fenchurch/monument strategy	Bridge	787	787	787						787	787				787
2-6 cannon street	Cheapside and guildhall area enhancement strategystrategy	Bread street, vintry	1,220	1,220	17	25	295	883		0	1,220	1,220				1,220
28 great tower street s278	Highways and traffic	Tower		29	0	0	29				29	29				29
30 old bailey s106	Fleet street area strategy	Castle baynard, bread street, farringdon within	168	168	148	20				0	168	168	0			168
5 broadgate s278	Liverpool st area strategy	Bishopsgate	191	191	191	0				0	191	191	0	0		191
71 queen victoria street s278	Cheapside and guildhall area enhancement strategystrategy	Vintry	273	273	273						273	273				273
8-10 moorgate s.106	Moorgate area strategy	Coleman street, broad street	307	307	249	58					307	307				307
Bank are strategy update	Bank area strategy	Cordwainer, walbrook, cornhill, langbourn and cheap	0	0	0						0					0
Bloomberg place h'wy changes s278	Highways and traffic	Cordwainer, walbrook, vintry, dowgate	5,100	5,100	254	80	1,960		2,806	0	5,100	5,100	0	0		5,100
Carter lane quarter ph 2a & 2b and 3	St paul's area strategy	Castle baynard	698	698	563	0	135				698	135	261	302		698
Eastern city cluster phase 1	Eastern city cluster	Lime street	1,658	1,658	342	50	0	0	0	1,266	1,658	1,658				1,658
Fenchurch place s.278	Fenchurch/monument strategy	Tower	578	575	575						575	575				575
Golden lane playground	N/a	Cripplegate	150	150	0	140	10				150				150	150
John carpenter st s278	Temple & whitefriars area strategy	Castle baynard	191	750	650	100					750	750				750
Lime st cullum st enhancement works s106	Fenchurch/monument strategy	Langbourn	659	659	295	20	130			214	659	659				659
Mariner house street scene s.106	Aldgate area strategy	Tower	551	551	551						551	551				551

GATEWAY 5-7 PROJE	CTS		COSTS							FUNDING						
Name	Programme	Wards	Cost App'd by CCC £000	Latest Est'd Cost £000	Exp. pre 01/04/15 £000	2015/ 2016 £000	2016/ 2017 £000	2017/ 2018 £000	2018/ 2019 £000	Future Years	Forecas t Total	S.106/S. 278/CIL/ Other External	TfL / Cross River Partner ship	Parking Meter Reserve	Bridge House Estates/ City fund	Total Funding
New ludgate s.278	Highways and traffic	Farringdon within	738	738	440	298				0	738	738	0	0		738
New st sq h'way imps	Highways and traffic	Castle baynard	1,012	1,013	1,013	0				0	1,013	1,013	0	0		1,013
Plough place	Chancery lane strategy	Castle baynard, farringdon without	695	695	45	600	50				695	695				695
Quietways - the mayor of london - vision for cycling in london	Cycle revolution	City-wide	3,045	1,485	235	150	1,100				1,485		1485			1,485
Rwe queenhithe mosaic	Riverside walk enhancement strategy	Queenhithe	140	190	190						190	140	50			190
Rwe steelyard passage ph2 s106	Riverside walk enhancement strategy	Dowgate	226	226	176	50					226	226	0			226
Shoe lane phases 2-3	Fleet street area strategy	Castle baynard	816	816	816					0	816	408	0	408	0	816
Silk street - barbican area strategy	Barbican area strategy	Cripplegate, coleman street	706	706	706						706			706		706
Southampton buildings (s106)	Chancery lane strategy	Farringdon without	15	259	30	220	9				259	259				259
St mary at hill churchyard	Fenchurch/monument strategy	Billingsgate	45	300	5	50	245			0	300	300				300
St paul's area security project	St paul's area strategy	Castle baynard	0	16,000	0	100	900			15,000	16,000	16,000				16,000

Appendix 2

Projects by Area Strategy

ALDGATE AREA STRA	TEGY		COSTS							FUNDING						
Name	Programme	Wards	Cost App'd by CCC £000	Latest Est'd Cost £000	Exp. pre 01/04/15 £000	2015/ 2016 £000	2016/ 2017 £000	2017/ 2018 £000	2018/ 2019 £000	Future Years	Forecas t Total	S.106/S. 278/CIL/ Other External	TfL / Cross River Partner ship	Parking Meter Reserve	Bridge House Estates/ City fund	Total Funding
America square	Aldgate area strategy	Tower	0	650	0					650	650	650				650
Haydon street	Aldgate area strategy	Tower	0	500	0					500	500	250	250			500
Jewry street	Aldgate area strategy	Tower	0	400	0					400	400	400				400
Little somerset street	Aldgate area strategy	Aldgate	0	750	0					750	750	750				750
Portsoken street	Aldgate area strategy	Tower	0	100	0					100	100	100				100
Vine street	Aldgate area strategy	Tower	0	580	0					580	580	580				580
100 Minories Area Enhancement	Aldgate area strategy	Tower	0	1000	0		90	410	500		1000	1000				1000
Aldgate arts events and play	Aldgate area strategy	Tower, aldgate, portsoken	100	100	0	50	50	0	0	0	100	100				100
Aldgate highway & public square	Aldgate area strategy	Portsoken, aldgate, tower	21,000	27,903	7,568	6,266	7,929	355	305	5,480	27,903	17,945	9,958	0	0	27,903
Mariner house street scene s.106	Aldgate area strategy	Tower	551	551	551						551	551				551
Drinking fountains (post evn)	Aldgate area strategy	City-wide	60	60	20	20				20	60	60				60

BANK AREA STRATEG	SY		COSTS							FUNDING						
Name	Programme	Wards	Cost App'd by CCC £000	Latest Est'd Cost £000	Exp. pre 01/04/15 £000	2015/ 2016 £000	2016/ 2017 £000	2017/ 2018 £000	2018/ 2019 £000	Future Years	Forecas t Total	S.106/S. 278/CIL/ Other External	TfL / Cross River Partner ship	Parking Meter Reserve	Bridge House Estates/ City fund	Total Funding
25-27 poultry s278 & s106	Bank area strategy	cordwainer	0	250			50	200			250	250				250
33 king william st s106	Bank area strategy	bridge	0	360	0		60	300			360	360				360
33 king william st s278	Bank area strategy	bridge	0	360	0	0	0	360	0	0	360	360				360
Bank area access improvements	Bank area strategy	Cordwainer, walbrook, cornhill, langbourn, cheap	0	750	0					750	750	500	250			750
Bank courts + lanes phase ii	Bank area strategy	Langbourn, cornhill, candlewick, walbrook		500	0		20	250	230		500	250	250			500
Bank courts + lanes phase iii	Bank area strategy	Langbourn, cornhill, candlewick, walbrook		650	0					650	650	325	325			650
Comhill	Bank area strategy	Cornhill		1,500	0				500	1,000	1,500	750	750			1,500
Lombard street	Bank area strategy	Langbourn,	0	1,500	0				500	1,000	1,500	1,000	500			1,500
Old broad street + threadneedle	Bank area strategy	Cornhill, broad street		1,500	0				500	1,000	1,500	750	750			1,500
Royal exchange forecourt	Bank area strategy	Cornhill	0	750	0				250	500	750	500	250			750
Royal exchange rear	Bank area strategy	Cornhill	0	350	0				100	250	350	250	100			350
Bank junction improvements	Bank area strategy	Cordwainer, walbrook, cornhill, langbourn and cheap		18,000	295	270	570	1500	3000	12,365	18,000	9,000	9,000	0	0	18,000
1 angel court s278 & s106	Bank area strategy	Broad street	0	255	0	40	215				255	255				255
Bank bypass walking routes s.106	Bank area strategy	Candlewick, langbourn, cornhill	980	980	235	265	200	180	100		980	500	480			980
(Austin friars) bartholomew lane/throgmorton st s.106	Bank area strategy	Walbrook; broad street	951	951	635	316				0	951	455	496	0	0	951

cheap	Bank area strategy update	Bank area strategy	Cordwainer, walbrook, cornhill, langbourn and	0	0	0						0					0
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BARBICAN AREA STR	ATEGY		COSTS							FUNDING						
Name	Programme	Wards	Cost App'd by CCC £000	Latest Est'd Cost £000	Exp. pre 01/04/15 £000	2015/ 2016 £000	2016/ 2017 £000	2017/ 2018 £000	2018/ 2019 £000	Future Years	Forecas t Total	S.106/S. 278/CIL/ Other External	TfL / Cross River Partner ship	Parking Meter Reserve	Bridge House Estates/ City fund	Total Funding
Aldersgate streetscape improvements	Barbican area strategy	Cripplegate	0	1,000						1,000	1,000	500	500			1,000
Barbican area wayfinding strategy	Barbican area strategy	Aldersgate / Cripplegate / Bassishaw / Coleman Street	0	500						500	500	250	250			500
Barbican conservatory and cromwell highwalk connection improvement	Barbican area strategy	Aldersgate / Cripplegate / Bassishaw / Coleman Street	0	500						500	500	250	250			500
Barbican north - south access improvements	Barbican area strategy	Aldersgate / Cripplegate / Bassishaw / Coleman Street	0	4,000						4,000	4,000	2,000	2,000			4,000
Beech street - highwalks connection	Barbican area strategy	Aldersgate / Cripplegate	0	1,000						1,000	1,000	500	500			1,000
Beech street - pedestrian and cycling	Barbican area strategy	Aldersgate / Cripplegate	0	7,000						7,000	7,000	3,500	3,500			7,000
Beech street - surrounding streets	Barbican area strategy	Aldersgate / Cripplegate	0	3,000						3,000	3,000	1,500	1,500			3,000
Cultural connections improvement (wayfinding)	Barbican area strategy	Aldersgate / Cripplegate	0	300						300	300	150	150			300
Cultural institutions programmes signage	Barbican area strategy	Aldersgate / Cripplegate / Bassishaw / Coleman Street	0	500						500	500	250	250			500
Forbisher court connestions and sourroundings	Barbican area strategy	Aldersgate / Cripplegate / Bassishaw / Coleman Street	0	1,000						1,000	1,000	500	500			1,000
Golden lane estates improvement projects	Barbican area strategy	Cripplegate	0	1,000						1,000	1,000	500	500			1,000
Golden lane streetscape improvements projects	Barbican area strategy	Cripplegate	0	3,000						3,000	3,000	1,500	1,500			3,000

		Aldersgate /														
Lauderdale place - encourage daytime use	Barbican area strategy	Cripplegate / Bassishaw / Coleman Street	0	500						500	500	250	250			500
London wall improvements	Barbican area strategy	Bassishaw	0	1,500						1,500	1,500	750	750			1,500
Monkwell square ped access improvement	Barbican area strategy	Bassishaw	0	1,000						1,000	1,000	500	500			1,000
Moorgate quarter initiative	Barbican area strategy	Coleman street	0	1,500						1,500	1,500	750	750			1,500
Pedestrian art routes	Barbican area strategy	Aldersgate / Cripplegate / Bassishaw / Coleman Street	0	3,000						3,000	3,000	1,500	1,500			3,000
Silk street - cultural route	Barbican area strategy	Aldersgate / Cripplegate / Bassishaw / Coleman Street	0	1,000						1,000	1,000	500	500			1,000
St gile's terrace access improvement	Barbican area strategy	Cripplegate	0	500						500	500	250	250			500
Wood street (northern end) increase in visibility of connections	Barbican area strategy	Cripplegate, Aldersgate	0	3,000						3,000	3,000	1,500	1,500			3,000
Aldersgate street/ goswell road	Barbican area strategy	Aldersgate	0	500	0					500	500	500				500
Baltic street west	Barbican area strategy	Cripplegate	0	350	0					350	350	350				350
Barber surgeons gardens	Barbican area strategy	Cripplegate	0	150	0					150	150	150				150
Fann street	Barbican area strategy	Cripplegate/alder gate	0	100	0					100	100	100				100
Golden lane	Barbican area strategy	Cripplegate	0	200	0					200	200	200				200
Golden lane estate city walkway areas	Barbican area strategy	Cripplegate	0	200	0					200	200	200				200
Barbican area strategy	Barbican area strategy	Cripplegate/alder gate	327	323	299	7	17	0	0	0	323	24		95	204	323
Beech st	Barbican area strategy	Cripplegate, aldersgate	48	2,500	29	20	40			2,411	2,500	2,451		49		2,500
Moor lane	Barbican area strategy	Cripplegate	1,391	1,101	168	0	933				1,101	1,101				1,101
Silk street - barbican area strategy	Barbican area strategy	Cripplegate, coleman street	706	706	706						706			706		706
72 fore st s.106	Barbican area strategy	Coleman st	1,007	1,007	119			444	444		1,007	1,007				1,007

CHANCERY AREA STR	RATEGY		COSTS							FUNDING						
Name	Programme	Wards	Cost App'd by CCC £000	Latest Est'd Cost £000	Exp. pre 01/04/15 £000	2015/ 2016 £000	2016/ 2017 £000	2017/ 2018 £000	2018/ 2019 £000	Future Years	Forecas t Total	S.106/S. 278/CIL/ Other External	TfL / Cross River Partner ship	Parking Meter Reserve	Bridge House Estates/ City fund	Total Funding
Chancery house green space	Chancery lane strategy	Farringdon without	0	150	0					150	150	150				150
Chancery lane gateways	Chancery lane strategy	Farringdon without	0	50	0					50	50	50				50
Cursitor street	Chancery lane strategy	Castle baynard, farringdon without		150	0	75	75				150	150				150
Breams buildings	Chancery lane strategy	Farringdon without	0	150	0					150	150	150				150
Plough place	Chancery lane strategy	Castle baynard, farringdon without	695	695	45	600	50				695	695				695
Southampton buildings (s106)	Chancery lane strategy	Farringdon without	15	259	30	220	9				259	259				259

CHEAPSIDE AND GUIL	DHALL AREA ENHANCEMENT ST	RATEGY	COSTS							FUNDING						
Name	Programme	Wards	Cost App'd by CCC £000	Latest Est'd Cost £000	Exp. pre 01/04/15 £000	2015/ 2016 £000	2016/ 2017 £000	2017/ 2018 £000	2018/ 2019 £000	Future Years	Forecas t Total	S.106/S. 278/CIL/ Other External	TfL / Cross River Partner ship	Parking Meter Reserve	Bridge House Estates/ City fund	Total Funding
Basinghall street ph 3	Cheapside and guildhall area enhancement strategy	Bassishaw, Coleman Street	500	500	0	0				500	500	500				500
Cannon street	Cheapside and guildhall area enhancement strategy	Bread street, cordwainer, walbrook, candlewick	750	750	0					750	750	250	500			750
Churchyard and alley along the southern façade of st mary at aldermary church	Cheapside and guildhall area enhancement strategy	Cordwainer	250	250	0					250	250	250				250
Churchyard of st john zachary	Cheapside and guildhall area enhancement strategy	Bassishaw	250	250	0					250	250	250				250
Cleary gardens	Cheapside and guildhall area enhancement strategy	Vintry	500	500	0					500	500	500				500
Cloak lane (between college hill and dowgate hill)	Cheapside and guildhall area enhancement strategy	Dowgate	500	500	0					500	500	500				500
Coleman street	Cheapside and guildhall area enhancement strategy	Bassishaw, coleman street	250	250	0			50	200		250	125	125			250

CHEAPSIDE AND GUIL	DHALL AREA ENHANCEMENT ST	RATEGY	COSTS							FUNDING						
Name	Programme	Wards	Cost App'd by CCC £000	Latest Est'd Cost £000	Exp. pre 01/04/15 £000	2015/ 2016 £000	2016/ 2017 £000	2017/ 2018 £000	2018/ 2019 £000	Future Years	Forecas t Total	S.106/S. 278/CIL/ Other External	TfL / Cross River Partner ship	Parking Meter Reserve	Bridge House Estates/ City fund	Total Funding
College hill	Cheapside and guildhall area enhancement strategy	Dowgate, vintry	500	500	0					500	500	500				500
Distaff lane church	Cheapside and guildhall area enhancement strategy	Bread street	100	100	0					100	100	100				100
Foster lane (part - north)	Cheapside and guildhall area enhancement strategy	Cheap	500	500	0					500	500	250	250			500
Friday street	Cheapside and guildhall area enhancement strategy	Vintry	1,000	1,000	0					1,000	1,000	1,000				1,000
Garlick hill	Cheapside and guildhall area enhancement strategy	Vintry	750	750	0					750	750	750				750
Great st thomas apostle	Cheapside and guildhall area enhancement strategy	Castle baynard	750	750	0					750	750	750				750
Greening cheapside	Cheapside and guildhall area enhancement strategy	Cheap, bassishaw	0	300	0		20	280			300	200	100			300
Gutter lane (part - north)	Cheapside and guildhall area enhancement strategy	Cheap	0	500	0					500	500	250	250			500
Ironmonger lane	Cheapside and guildhall area enhancement strategy	Cheap	500	500	0					500	500	150	350			500
Little trininty lane/ great trinity lane junction	Cheapside and guildhall area enhancement strategy	Vintry	500	500	0					500	500	500				500
Little trinity lane	Cheapside and guildhall area enhancement strategy	Vintry	500	500	0					500	500	500				500
Little trinity lane / st james church	Cheapside and guildhall area enhancement strategy	Vintry	500	500	0					500	500	500				500
New change	Cheapside and guildhall area enhancement strategy	Bread street	500	500	0					500	500	500				500
Old jewry	Cheapside and guildhall area enhancement strategy	Cheap, walbrook		100	0					100	100	100				100
Postman's park	Cheapside and guildhall area enhancement strategy	Aldersgate	250	250	0					250	250	250				250
Queen victoria street	Cheapside and guildhall area enhancement strategy	Bread street, cordwainer, vintry	750	750	0					750	750	375	375			750
St anne and st agnes churchyard	Cheapside and guildhall area enhancement strategy	Aldersgate	750	750	0					750	750	750				750
St olave silver street	Cheapside and guildhall area enhancement strategy	Bassishaw	250	250	0					250	250	250				250

CHEAPSIDE AND GUIL	DHALL AREA ENHANCEMENT ST	RATEGY	COSTS							FUNDING						
Name	Programme	Wards	Cost App'd by CCC £000	Latest Est'd Cost £000	Exp. pre 01/04/15 £000	2015/ 2016 £000	2016/ 2017 £000	2017/ 2018 £000	2018/ 2019 £000	Future Years	Forecas t Total	S.106/S. 278/CIL/ Other External	TfL / Cross River Partner ship	Parking Meter Reserve	Bridge House Estates/ City fund	Total Funding
St peter cheap churchyard	Cheapside and guildhall area enhancement strategy	Cheap	100	150	0					150	150	150				150
Whittington gardens	Cheapside and guildhall area enhancement strategy	Dowgate	100	100	0					100	100	100				100
Wood street	Cheapside and guildhall area enhancement strategy	Bassishaw, cripplegate	1,000	1,000	0					1,000	1,000	500	500			1,000
Fredericks place s278	Cheapside and guildhall area enhancement strategy	Cheap	350	350	0		20	100	230		350	350				350
Basinghall st s.106 ph 2 (pre + post evn)	Cheapside and guildhall area enhancement strategy	Bassishaw	463	463	443	20					463	463	0			463
Guildhall green spaces	Cheapside and guildhall area enhancement strategy	Bassishaw	45	120	120	0				0	120	40	0	0	80	120
Christ's hospital artwork	Cheapside and guildhall area enhancement strategy	Bassishaw		50	0	10	40				50	50				50
2-6 cannon street	Cheapside and guildhall area enhancement strategy	Bread street, vintry	1,220	1,220	17	25	295	883		0	1,220	1,220				1,220
71 queen victoria street s278	Cheapside and guildhall area enhancement strategy	Vintry	273	273	273						273	273				273

EASTERN CITY CLUST	TER AREA STRATEGY		COSTS							FUNDING						
Name	Programme	Wards	Cost App'd by CCC £000	Latest Est'd Cost £000	Exp. pre 01/04/15 £000	2015/ 2016 £000	2016/ 2017 £000	2017/ 2018 £000	2018/ 2019 £000	Future Years	Forecas t Total	S.106/S. 278/CIL/ Other External	TfL / Cross River Partner ship	Parking Meter Reserve	Bridge House Estates/ City fund	Total Funding
Eastern city cluster phases 3-4	Eastern city cluster	Lime street	0	1,519	0	0	0	0	0	1,519	1,519	1,519	0	0	0	1,519
60-70 st mary axe s278 & s106	Eastern city cluster	Aldgate	0	1,057	50	80	92	92	743	0	1,057	1,057				1,057
Ecc - st helen's square	Eastern city cluster	Lime street	2,224	2,689	225	0	0	0		2,464	2,689	2,689				2,689
Bevis marks s106 (post evn)	Eastern city cluster	Aldgate	0	224	0	112	112				224	224				224
Eastern city cluster phase 2	Eastern city cluster	Lime street	1,650	1,650	590	530	0	0	0	530	1,650	1,650				1,650
Mitre square	Eastern city cluster	Aldgate	45	1,300	6	70	1,224			0	1,300	1,300	0	0	0	1,300

Eastern city cluster phase 1	Eastern city cluster	Lime street	0	160	0	0	80	80	0	0	160	100	60			160	l
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FENCHURCH/MONUM	ENT STRATEGY		COSTS							FUNDING						
Name	Programme	Wards	Cost App'd by CCC £000	Latest Est'd Cost £000	Exp. pre 01/04/15 £000	2015/ 2016 £000	2016/ 2017 £000	2017/ 2018 £000	2018/ 2019 £000	Future Years	Forecas t Total	S.106/S. 278/CIL/ Other External	TfL / Cross River Partner ship	Parking Meter Reserve	Bridge House Estates/ City fund	Total Funding
120 Fenchurch St S278	Fenchurch/monument strategy	Langbourn	0	748	0	100	648				748	748				748
Bakers hall court	Fenchurch/monument strategy	Tower	0	100	0					100	100	100				100
Barbican city walkways	Fenchurch/monument strategy	Cripplegate, aldersgate	0	100	0					100	100	100				100
Botolph lane	Fenchurch/monument strategy	Bridge	0	100	0					100	100	100				100
Cannon street	Fenchurch/monument strategy	Dowgate, candlewick, walbrook	0	250	0					250	250	250				250
Courts/lanes leading to leadenhall market	Fenchurch/monument strategy	Lime street, langbourn	0	100	0					100	100	100				100
Courts/lanes off cannon st	Fenchurch/monument strategy	Dowgate, candlewick, walbrook	0	200	0					200	200	200				200
Courts/lanes off fenchurch street	Fenchurch/monument strategy	Bridge, billingsgate, tower, aldgate, langbourn	0	100	0					100	100	100				100
Courts/lanes off gracechurch st	Fenchurch/monument strategy	Candlewick, bridge, langbourn	0	100	0					100	100	100				100
East/west route from pudding lane to st dunstan's hill	Fenchurch/monument strategy	Bridge, billingsgate	0	100	0					100	100	100				100
Eastcheap	Fenchurch/monument strategy	Bridge, billingsgate	0	2,000	0					2,000	2,000	2,000				2,000
Fish st hill/philpot lane/lime street	Fenchurch/monument strategy	Bridge, langbourn	0	500	0					500	500	500				500
Leadenhall street	Fenchurch/monument strategy	Lime street, aldgate	0	2,000	0	0	200	1,000	800		2,000	2,000				2,000
London bridge/king william st/gracechurch st	Fenchurch/monument strategy	Bridge, candlewick	0	250	0					250	250	250				250
Lower st dunstan's hill	Fenchurch/monument strategy	Billingsgate	0	500	0					500	500	500				500

FENCHURCH/MONUME	ENT STRATEGY		COSTS							FUNDING						
Name	Programme	Wards	Cost App'd by CCC £000	Latest Est'd Cost £000	Exp. pre 01/04/15 £000	2015/ 2016 £000	2016/ 2017 £000	2017/ 2018 £000	2018/ 2019 £000	Future Years	Forecas t Total	S.106/S. 278/CIL/ Other External	TfL / Cross River Partner ship	Parking Meter Reserve	Bridge House Estates/ City fund	Total Funding
Monument junction	Fenchurch/monument strategy	Candlewick	0	1,000	0					1,000	1,000		1,000			1,000
Pudding lane	Fenchurch/monument strategy	Bridge	0	100	0					100	100	100				100
St dunstan's hill/mincing lane/fen court	Fenchurch/monument strategy	Billingsgate, tower, langbourn	0	100	0					100	100	100				100
St dunstan's in the east churchyard	Fenchurch/monument strategy	Billingsgate	0	100	0					100	100	100				100
Star alley st olave churchyard	Fenchurch/monument strategy	Tower	0	100	0					100	100	100				100
Fenchurch st s106	Fenchurch/monument strategy	Langbourn, aldgate	100	3,950	50	100	100	500	700	2,500	3,950	3,950				3,950
11-19 monument street	Fenchurch/monument strategy	Bridge	0	300	15	200	85			0	300	300				300
Philpot lane/eastcheap crossing	Fenchurch/monument strategy	Bridge	700	700	0			350	350		700	700				700
Mark lane s.106 (phases 1 and 2)	Fenchurch/monument strategy	Tower, billingsgate	48	508	71	43	30			364	508	508				508
Monument street/lower thames street	Fenchurch/monument strategy	Bridge	250	270	0		20	250			270	145	125			270
St mary at hill churchyard	Fenchurch/monument strategy	Billingsgate	45	300	5	50	245			0	300	300				300
51 lime st s106	Fenchurch/monument strategy	Lime street, aldgate, langbourne	282	282	55	100	127				282	282				282
20 fenchurch st security s.278	Fenchurch/monument strategy	Bridge	787	787	787						787	787				787
Fenchurch place s.278	Fenchurch/monument strategy	Tower	578	575	575						575	575				575
Lime st cullum st enhancement works s106	Fenchurch/monument strategy	Langbourn	659	659	295	20	130			214	659	659				659

FLEET STREET AREA	STRATEGY		COSTS							FUNDING						
Name	Programme	Wards	Cost App'd by CCC £000	Latest Est'd Cost £000	Exp. pre 01/04/15 £000	2015/ 2016 £000	2016/ 2017 £000	2017/ 2018 £000	2018/ 2019 £000	Future Years	Forecast Total	S.106/S. 278/CIL/ Other External	TfL / Cross River Partner ship	Parking Meter Reserve	Bridge House Estates/ City fund	Total Funding
Bouverie & whitefriars street	Fleet street area strategy	Castle baynard	0	200	0					200	200	200	•			200
Bride lane and court	Fleet street area strategy	Castle baynard	0	150	0					150	150	150				150
Bridewell place	Fleet street area strategy	Castle baynard	0	75	0					75	75	75				75
Dorset rise	Fleet street area strategy	Castle baynard	0	60	0					60	60	60				60
Hanging sword alley	Fleet street area strategy	Castle baynard	0	150	0					150	150	150				150
Hutton street	Fleet street area strategy	Castle baynard	0	60	0					60	60	60				60
Lombard lane	Fleet street area strategy	Castle baynard	0	40	0					40	40	40				40
Ludgate circus	Fleet street area strategy	Farringdon within/castle baynard	1,000	1,000	0					1,000	1,000	500	500			1,000
Ludgate Hill pedestrian crossing	Fleet street area strategy	Castle baynard	1,500	1,500	0					1,500	1,500	750	750			1,500
Pleydell street	Fleet street area strategy	Castle baynard	0	100	0					100	100	100				100
Salisbury square	Fleet street area strategy	Castle baynard	0	100	0					100	100	100				100
St brides churchyard	Fleet street area strategy	Castle baynard	0	80	0					80	80	80				80
Temple lane	Fleet street area strategy	Castle baynard, farringdon without	0	60	0					60	60	60				60
Fleet street major project	Fleet street area strategy	Castle baynard, bread street, farringdon within, farringdon without	0	6,241	146	60	50	2,000	3,985	0	6,241	2,841	3,400			6,241
Shoe lane area improvements	Fleet street area strategy	Farringdon within/castke baynard	100	7,957	150	10	500	3,000	3,000	1,297	7,957	7,957	0	0		7,957
30 old bailey s106	Fleet street area strategy	Castle baynard, bread street, farringdon within	168	168	148	20				0	168	168	0			168
Shoe lane phases 2-3	Fleet street area strategy	Castle baynard	816	816	816					0	816	408	0	408	0	816

FLEET STREET AREA	STRATEGY		COSTS							FUNDING						
Name	Programme	Wards	Cost App'd by CCC £000	Latest Est'd Cost £000	Exp. pre 01/04/15 £000	2015/ 2016 £000	2016/ 2017 £000	2017/ 2018 £000	2018/ 2019 £000	Future Years	Forecast Total	S.106/S. 278/CIL/ Other External	TfL / Cross River Partner ship	Parking Meter Reserve	Bridge House Estates/ City fund	Total Funding
Fleet street area strategy	Fleet street area strategy	Castle baynard, bread street, farringdon within, farringdon without	230	230	210	20					230	56	174			230

HOLBORN AREA STR	ATEGY		COSTS							FUNDING						
Name	Programme	Wards	Cost App'd by CCC £000	Latest Est'd Cost £000	Exp. pre 01/04/15 £000	2015/ 2016 £000	2016/ 2017 £000	2017/ 2018 £000	2018/ 2019 £000	Future Years	Forecas t Total	S.106/S. 278/CIL/ Other External	TfL / Cross River Partner ship	Parking Meter Reserve	Bridge House Estates/ City fund	Total Funding
Holborn Area Strategy	HOLBORN STRATEGY	Farringdon within, Farringdon Without, Castle Baynard		100	0		50	50			100	50	50			100

LIVERPOOL STREET A	REA STRATEGY		COSTS							FUNDING						
Name	Programme	Wards	Cost App'd by CCC £000	Latest Est'd Cost £000	Exp. pre 01/04/15 £000	2015/ 2016 £000	2016/ 2017 £000	2017/ 2018 £000	2018/ 2019 £000	Future Years	Forecas t Total	S.106/S. 278/CIL/ Other External	TfL / Cross River Partner ship	Parking Meter Reserve	Bridge House Estates/ City fund	Total Funding
8-10 MOORGATE S.106	Liverpool st area strategy	Coleman Street, Broad Street	307	307	249	58					307	307				307
Liverpool street crossrail	Liverpool st area strategy	Bishopsgate, broad street	1,000	3,500	50	270	300	410	2,100	370	3,500	1,500	2,000			3,500
Moorfields area crossrail	Liverpool st area strategy	Coleman street	1,000	1,400	74	128				1,198	1,400	900	500			1,400
Middlesex st area enhancement ramps s106 (pre + post evn) phase 3	Liverpool st area strategy	Portsoken	473	473	248	0	225				473	473				473
5 broadgate s106	Liverpool st area strategy	Bishopsgate	1,879	1,879	708	821	350				1,879	1,879				1,879
Middlesex st area enhancement s106 (pre & post evn) phase1	Liverpool st area strategy	Bishopsgate, Portsoken	900	900	164	150	586				900	900				900
5 broadgate s278	Liverpool st area strategy	Bishopsgate	191	191	191	0				0	191	191	0	0		191

LIVERPOOL STREET A	REA STRATEGY		COSTS							FUNDING						
Name	Programme	Wards	Cost App'd by CCC £000	Latest Est'd Cost £000	Exp. pre 01/04/15 £000	2015/ 2016 £000	2016/ 2017 £000	2017/ 2018 £000	2018/ 2019 £000	Future Years	Forecas t Total	S.106/S. 278/CIL/ Other External	TfL / Cross River Partner ship	Parking Meter Reserve	Bridge House Estates/ City fund	Total Funding
201 b'gate s.106 ph3 post evn	Liverpool st area strategy	Bishopsgate	45	254	54		200				254	84	170			254

RIVERSIDE WALK ENH	ANCEMENT STRATEGY		COSTS							FUNDING						
Name	Programme	Wards	Cost App'd by CCC £000	Latest Est'd Cost £000	Exp. pre 01/04/15 £000	2015/ 2016 £000	2016/ 2017 £000	2017/ 2018 £000	2018/ 2019 £000	Future Years	Forecas t Total	S.106/S. 278/CIL/ Other External	TfL / Cross River Partner ship	Parking Meter Reserve	Bridge House Estates/ City fund	Total Funding
Custom house	Riverside walk enhancement strategy	Billingsgate	0	500	0					500	500	500				500
Montague house and dark house walk	Riverside walk enhancement strategy	Billingsgate	0	500	0					500	500	500				500
Old billingsgate market walkway	Riverside walk enhancement strategy	Billingsgate		200	0					200	200	200				200
Riverside connecting spaces	Riverside walk enhancement strategy	Wards with river boundary	0	500	0					500	500	500				500
Riverside greenery and biodiversity enhancement	Riverside walk enhancement strategy	Wards with river boundary	0	500	0					500	500	500				500
Riverside lighting strategy	Riverside walk enhancement strategy	Wards with river boundary	0	400	0					400	400	400				400
Riverside public art and event	Riverside walk enhancement strategy	Wards with river boundary	0	500	0					500	500	500				500
Riverside re-cladding of walls	Riverside walk enhancement strategy	Wards with river boundary	0	275	0					275	275	275				275
Riverside sport and play	Riverside walk enhancement strategy	Wards with river boundary	0	500	0					500	500	500				500
Seal house s278 & s106	Riverside walk enhancement strategy	Bridge	0	357	0					357	357	357				357
Southwark bridge area	Riverside walk enhancement strategy	Vintry	0	500	0					500	500	500				500
St magnus garden	Riverside walk enhancement strategy	Bridge	0	150	0					150	150	150				150
St magnus house	Riverside walk enhancement strategy	Bridge	750	750	0	0	0			750	750	750	0	0	0	750

RIVERSIDE WALK ENH	IANCEMENT STRATEGY		COSTS							FUNDING						
Name	Programme	Wards	Cost App'd by CCC £000	Latest Est'd Cost £000	Exp. pre 01/04/15 £000	2015/ 2016 £000	2016/ 2017 £000	2017/ 2018 £000	2018/ 2019 £000	Future Years	Forecas t Total	S.106/S. 278/CIL/ Other External	TfL / Cross River Partner ship	Parking Meter Reserve	Bridge House Estates/ City fund	Total Funding
Sugar quay s278	Riverside walk enhancement strategy	Billingsgate	0	401	0	100				301	401	401				401
White lion hill	Riverside walk enhancement strategy	Castle baynard	0	300	0					300	300	300				300
Rwe globe view walkway	Riverside walk enhancement strategy	Queenhithe	1,000	500	160	20	20	150	150	0	500	300	200			500
Rwe fishmongers wharf	Riverside walk enhancement strategy	Bridge	424	424	50	26	348				424	124	300			424
Rwe millennium bridge area	Riverside walk enhancement strategy	Queenhithe	1,201	1,079	635	282	162				1,079	1,079				1,079
Rwe queenhithe mosaic	Riverside walk enhancement strategy	Queenhithe	140	190	190						190	140	50			190
Rwe steelyard passage ph2 s106	Riverside walk enhancement strategy	Dowgate	226	226	176	50					226	226	0			226
Blackfriars bridge walkway	Riverside walk enhancement strategy	Castle baynard	50	50	50	0	0			0	50		50			50
Rwe london bridge staircase	Riverside walk enhancement strategy	Bridge	3,000	3,000	1,122	1,878					3,000				3,000	3,000

ST PAUL'S AREA STRATEGY			COSTS								FUNDING							
Name	Programme	Wards	Cost App'd by CCC £000	Latest Est'd Cost £000	Exp. pre 01/04/15 £000	2015/ 2016 £000	2016/ 2017 £000	2017/ 2018 £000	2018/ 2019 £000	Future Years	Forecas t Total	S.106/S. 278/CIL/ Other External	TfL / Cross River Partner ship	Parking Meter Reserve	Bridge House Estates/ City fund	Total Funding		
Carter lane qtr phase 3	St paul's area strategy	Castle baynard	0	2,700	0	10	90	300	600	1,700	2,700	1,350	1,350	0	0	2,700		
St paul's churchyard enhancement	St paul's area strategy	Castle baynard, bread street	1,774	1,774	1,600	174					1,774	339	1,435			1,774		
St paul's external lighting	St paul's area strategy	Castle baynard	0	1,300	75	75				1,150	1,300	1,300		0		1,300		
Carter lane quarter ph 2a & 2b and 3	St paul's area strategy	Castle baynard	698	698	563	0	135				698	135	261	302		698		
St paul's area security project	St paul's area strategy	Castle baynard	0	16,000	0	100	900			15,000	16,000	16,000				16,000		
St paul's area strategy	St paul's area strategy	Castle baynard	0	500	0					500	500	250	250			500		

TEMPLE & WHITEFRIARS AREA STRATEGY			COSTS								FUNDING						
Name	Programme	Wards	Cost App'd by CCC £000	Latest Est'd Cost £000	Exp. pre 01/04/15 £000	2015/ 2016 £000	2016/ 2017 £000	2017/ 2018 £000	2018/ 2019 £000	Future Years	Forecas t Total	S.106/S. 278/CIL/ Other External	TfL / Cross River Partner ship	Parking Meter Reserve	Bridge House Estates/ City fund	Total Funding	
John carpenter st s278	Temple & whitefriars area strategy	Castle baynard	191	750	650	100					750	750				750	

WEST SMITHFIELD STRATEGY			COSTS								FUNDING							
Name	Programme	Wards	Cost App'd by CCC £000	Latest Est'd Cost £000	Exp. pre 01/04/15 £000	2015/ 2016 £000	2016/ 2017 £000	2017/ 2018 £000	2018/ 2019 £000	Future Years	Forecas t Total	S.106/S. 278/CIL/ Other External	TfL / Cross River Partner ship	Parking Meter Reserve	Bridge House Estates/ City fund	Total Funding		
Accessibility improvements	West smithfield strategy	Farringdon Within, Farringdon Without		400	0		50	100	250		400	400				400		
Little britain (south)	West smithfield strategy	Farringdon Within, Farringdon Without		800	0					800	800	800				800		
Rotunda garden	West smithfield strategy	Farringdon Within, Farringdon Without		2,500	0					2,500	2,500	2,500				2,500		
Smithfield street - general market public space	West smithfield strategy	Farringdon Within, Farringdon Without		800	0					800	800	800				800		
Barts hospital	West smithfield strategy	Farringdon Without	0	500	0	0	50	250	200	0	500	500				500		
Long lane (crossrail)	West smithfield strategy	Farringdon Without, Aldersgate	0	500	0		250	250		0	500	250	250			500		
Barts close	West smithfield strategy	Farringdon Within	5,000	5,000	75	75	1,500	1,500	1,850		5,000	5,000				5,000		